OVERVIEW OF THE OLRT COMMISSION'S WORK

Ottawa, May 26, 2022

COMMISSION'S MANDATE

- Stage 1 of the Ottawa Light Rail Transit Project was the first stage of the City's long-term transit plan. It comprised 125 km of rail line from Tunney's Pasture to Blair Station via a downtown tunnel for the operation of light rail transit vehicles.
- Following derailments and breakdowns that led to system wide shutdowns
 of the Confederation line, the Province of Ontario called a Commission of
 Inquiry.
- Order in Council 1859/2021 sets out the Commission's Mandate to inquire into the commercial and technical circumstances that led to the OLRTI breakdowns and derailments.

COMMISSION'S FOCUS

The Mandate requires the Commission to focus on:

- A. The City's procurement approach and the contract awarded following the procurement;
- B. RTG's (the winning vendor) performance under the contract;
- C. The City's oversight throughout the process.

GUIDING PRINCIPLES

The Commission's work is guided by the following principles:

- **A. Fairness:** the Commission has the power to determine its own processes. It does so in keeping with the rules of procedural fairness as well as the principle of proportionality.
- **A. Proportionality:** the Commission must consider cost, complexity, and timeliness in fulfilling its mandate.
- **B. Efficiency:** the Commission is required to adopt efficient methods of obtaining evidence, examining witnesses, and conducting hearings.
- **C.Expeditiousness:** the Commission must fulfil its mandate expeditiously. This key principle requires the use of proportionality and efficiency.

WHAT WE HAVE DONE

To fulfilits mandate, the Commission has:

- Interviewed over 90 witnesses
- Collected over 1 million documents
- Identified over 10,000 relevant documents
- Retained experts in Public/Private Partnership projects and technical matters related to building and operating large infrastructure projects
- Written overview reports on relevant subjects that we post on our website

OVERVIEW REPORTS

- These reports provide information on relevant areas of the inquiry.
 All participants have the right to comments on the reports. Once finalized, they become a part of the evidentiary record.
- The Commission has written several reports including in the following areas:
 - a. Description of Stage 1 of the OLRT Project
 - b. The RFP process
 - c. The Contractual Structure
 - d. The role of Infrastructure Ontario
 - e. Origin of the OLRTI plan and City Council oversight
 - f. The Transportation Safety Board of Canada

THE HEARINGS

- A key component of the Commission's work is to hold public hearings where witnesses will be examined under oath.
- Participants have the right to examine relevant witnesses.
- Each participant may provide an opening statement to set out its position on the issues. These will be placed on the Commission website.
- We expect to call 40-50 witnesses to give evidence.
- · Some witnesses will be examined individually while others will be examined in panels
- The hearings will be held at the University of Ottawa from June 13-July 8
 The Public can attend the University of Ottawa to watch a livestream of the hearings

EXPERT PANELS

- The Commission will also hold hearings during which panels of experts will discuss various procurement and technical issues.
- The focus of the expert panel discussions will be to examine policy issues related to Public/Private Partnership procurements and contracts, as well as best practices for large infrastructure projects from governance and technical perspectives.
- The panel of experts will provide diverse perspectives from different jurisdictions.

FINAL REPORT

- The Commission will review and analyze the evidence gathered from documents, witness interviews, the hearings, and the expert panel discussions to make findings and recommendations.
- The findings and recommendations will be produced in the Commissioner's Final Report.
- The Report will be available to the public on the Commission's website.

OTTAWA LIGHT RAIL TRANSIT COMMISSION

COMMISSION D'ENQUÊTE SUR LE RÉSEAU DE TRAIN LÉGER SUR RAIL D'OTTAWA

Thank you. QUESTIONS?