## Message

From: Richards, Brandon [brandon.richards@ottawa.ca]

**Sent**: 6/2/2021 12:52:04 PM

To: Manconi, John [John.Manconi@ottawa.ca]; Weber, Karilee [karilee.weber@ottawa.ca]

CC: Charter, Troy [Troy.Charter@ottawa.ca]; Scrimgeour, Pat [Pat.Scrimgeour@ottawa.ca]; Greer, James

[James.Greer@ottawa.ca]

Subject: SMS SMeS Management responses

Attachments: OCT - Audit of SMS.Draft Report.16May2021\_DRAFT MGMT RESPONSES (002).docx; OCT - Audit of SeMS.Draft

Report.16May2021 DRAFT MGMT RESPONSES.docx; DRAFT - SMS-SeMS Audit Recommendations.pptx

## Hi John/Karilee,

In advance of our meeting on Friday I wanted to share the presentation for review should you choose. On Friday I will walk through the recommendations and provide context to the theme of evolution and continuous improvement. The audit reflects well on our journey as a newly operating railroad and provides guidance forward to engrain these management systems into the organization.

I have also attached the report from the audit team should you choose to have a look as well.

Speak to you on Friday,

## Brandon Richards, MBA

Chief Safety Officer | Chef de la sécurité

Safety, Regulatory, Training and Development | Sécurité, Conformité, Formation et Perfectionnement

Transportation Services Department / Direction générale des transports

City of Ottawa | Ville d'Ottawa

1500 St-Laurent Boulevard | 1500, boulevard St-Laurent

Ottawa, ON K1G 0Z8

T: (613) 580-2424 ext. | poste 52550

C: (613) 806-4336

Email | Courriel brandon.richards@ottawa.ca

